

AN ORDINANCE 2014-11-13-0891

AUTHORIZING A PROFESSIONAL SERVICES AGREEMENT WITH BARICH INC. IN AN AMOUNT NOT TO EXCEED \$487,107.00 FOR COMMON USE PLANNING SERVICES FOR THE SAN ANTONIO INTERNATIONAL AIRPORT.

* * * * *

WHEREAS, the Aviation Department desires to implement common use at San Antonio International Airport which allows terminal gates and counters to be shared among airlines in order to improve gate and counter utilization efficiencies; and

WHEREAS, an evaluation team comprised of staff from the Properties and Operations Divisions of the Aviation Department reviewed three proposals received in response to a Request for Qualifications released in July 2014 for Common Use Planning Services and recommends the award of a contract to Barich, Inc; and

WHEREAS, pursuant to this Professional Services Agreement Barich, Inc. will conduct a feasibility study for the implementation of common use, including justification and scope determination, policy change requirements, procedural requirements, including potential impacts to City financial processes, supporting system requirements, a recommended phasing plan for implementation, and development of a common use concept and scope; and

WHEREAS, it is now necessary to authorize the execution of a Professional Services Agreement with Barich, Inc in an amount not to exceed \$487,104.00; **NOW THEREFORE**,

BE IT ORDAINED BY THE CITY COUNCIL OF THE CITY OF SAN ANTONIO:

SECTION 1. The City Manager or her designee is authorized to execute a Professional Services Agreement with Barich, Inc. in an amount not to exceed \$487,107.00 for Common Use Planning Services for the San Antonio Airport System. A copy of the agreement, in substantially final form, is set out in **Exhibit I**.

SECTION 2. Payment in the amount of \$487,107.00 in SAP Fund 51099000, Airport Capital Projects, SAP Project Definition 33-00066, Common Use Implementation, is authorized to be encumbered and made payable to Barich, Inc., for professional services. Payment is limited to the amounts budgeted in the Operating and/or Capital Budget funding sources identified. All expenditures will comply with approved operating and/or capital budgets for current and future fiscal years.

SECTION 3. The financial allocations in this Ordinance are subject to approval by the Director of Finance, City of San Antonio. The Director of Finance, may, subject to concurrence by the City Manager or the City Manager's designee, correct allocations to specific SAP Fund Numbers, SAP Project Definitions, SAP WBS Elements, SAP Internal Orders, SAP Fund Centers, SAP

KRH
11/13/14
Item No. 5

Cost Centers, SAP Functional Areas, SAP Funds Reservation Document Numbers, and SAP GL Accounts as necessary to carry out the purpose of this Ordinance.

SECTION 4. This Ordinance shall be effective immediately upon the receipt of eight affirmative votes; otherwise, it is effective ten days after passage.

PASSED and APPROVED this 13th day of November, 2014.



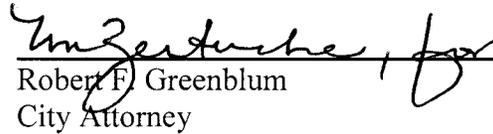
M A Y O R
Ivy R. Taylor

ATTEST:



Leticia M. Vacek
City Clerk

APPROVED AS TO FORM:



Robert F. Greenblum
City Attorney

Agenda Item:	5 (in consent vote: 5, 6, 8, 9, 10, 11, 13, 15A, 15B, 16, 17, 18, 19A, 19B, 22, 23, 24, 25, 26, 27, 28, 30, 31, 33, 37A, 37B, 37C, 37D, 37E)						
Date:	11/13/2014						
Time:	09:45:37 AM						
Vote Type:	Motion to Approve						
Description:	An Ordinance authorizing a professional services agreement for common use planning services with Barich, Inc. at the San Antonio International Airport in an amount not to exceed \$487,107.00. [Ed Belmares, Assistant City Manager; Frank Miller, Director, Aviation]						
Result:	Passed						
Voter	Group	Not Present	Yea	Nay	Abstain	Motion	Second
Ivy R. Taylor	Mayor		x				
Diego Bernal	District 1		x				x
Keith Toney	District 2		x				
Rebecca Viagran	District 3		x				
Rey Saldaña	District 4	x					
Shirley Gonzales	District 5	x					
Ray Lopez	District 6		x				
Cris Medina	District 7		x				
Ron Nirenberg	District 8		x				
Joe Krier	District 9		x			x	
Michael Gallagher	District 10		x				

EXHIBIT 1

**PROFESSIONAL SERVICES AGREEMENT
FOR
COMMON USE IMPLEMENTATION FEASIBILITY STUDY
AT
SAN ANTONIO INTERNATIONAL AIRPORT**

This Agreement is made and entered into by and between the City of San Antonio (hereinafter referred to as "City"), a Texas Municipal Corporation acting by and through its City Manager, and Barich, Inc. (hereinafter referred to as "Consultant") by and through its designated officer(s) pursuant to its by-laws or a resolution of its Board of Directors, both of which may be referred to herein collectively as the "Parties".

IN CONSIDERATION of the mutual covenants, terms, conditions, privileges and obligations herein contained, City and Consultant do hereby agree as follows:

I. DEFINITIONS

As used in this Agreement, the following terms shall have meanings as set out below:

- 1.1 "Airport" means the San Antonio International Airport
- 1.2 "Director" means the director of the City's Aviation Department
- 1.3 "Project" means the performance of a feasibility study for the implementation of common use at the Airport as more fully set out in Article III. Scope of Services.

II. PERIOD OF SERVICE

This Agreement shall commence upon execution by both parties, and continue in full force and effect for the period required for completion of the duties as set forth in the Scope of Services and upon written acceptance by City of Consultant's work product or services rendered, unless extension or earlier termination shall occur pursuant to any of the provisions hereof.

III. SCOPE OF SERVICES

- 3.1 Consultant, in consideration for the compensation herein provided, as outlined in Article V. Compensation, shall render the required professional services in connection with the Project, as more specifically outlined in Exhibit 1, Scope of Services.
- 3.2 Consultant shall complete all Project work within the Scope of Services in compliance with this Agreement, and agrees to staff the Project with sufficient necessary, qualified personnel to the Project, in order not to delay or disrupt the progress of the Project. Time is of the essence.
- 3.3 All work performed and reports and deliverables required pursuant to this Agreement shall be in compliance with all laws, rules, regulations and, if applicable, FAA Advisory Circulars.
- 3.4 All services and work performed under this Agreement must be conducted in full conformance with the Texas Occupations Code. Persons retained by Consultant to perform work pursuant to this Agreement shall be employees or subcontractors of Consultant.

3.5 Director, or his designee, has the authority to reallocate hours among the various tasks set out in Exhibit 2, Fee Schedule without City Council approval so long as the general scope of the Project is not changed.

IV. COORDINATION WITH THE CITY

4.1 Consultant shall hold periodic conferences with Director or his designee, so that the Project, as developed, shall have the full benefit of City's experience, and knowledge of existing needs and facilities, and be consistent with the City's current policies and standards.

4.2 The Director or his designee shall act on behalf of City with respect to the work performed under this Agreement, and shall have complete authority to transmit instructions, receive information, and interpret and define City's policies and decisions with respect to materials, equipment elements and systems pertinent to Consultant's services.

4.3 City shall provide written notice to the Consultant of any errors or omissions discovered in the Consultant's services, or performance, or of any development that affects the scope or timing of Consultant's services.

4.4 City promptly will give written notice to Consultant whenever City observes, discovers or otherwise becomes aware of any defect in Consultant's services, or any development that affects the scope or timing of Consultant's services.

V. COMPENSATION

5.1 For and in consideration of the services to be rendered by Consultant, City shall pay Consultant the not to exceed fee set forth in this Article V, Compensation. Nothing contained in this Agreement shall require City to pay for any unsatisfactory work, as determined solely by Director, or for work that is not in compliance with the terms of this Agreement. City shall not be required to make any payments to Consultant at any time Consultant is in default under this Agreement.

5.2 The total compensation for all work to be performed by Consultant as fully defined in the Scope of Services, to include all travel and other expenses, shall not exceed **four hundred eighty-seven thousand, one hundred seven and 00/100 U.S. Dollars (\$487,107.00)**. Consultant acknowledges that such not to exceed fee shall be sufficient compensation for all services, travel and other expense to be performed pursuant to or associated with the Scope of Services.

5.3 Consultant shall bill all services in accordance with the hourly rates set out in Exhibit 2, Fee Schedule. Consultant may submit invoices no more than once monthly. Such invoices must be for work actually performed and actual travel and other expenses incurred and not previously invoiced and must show: a) the hours being billed delineated by task performed, employee name and position, b) a summary of the services performed during the period covered by the invoice, c) travel and other expenses with supporting documentation attached; and d) the total amount due for services, travel and expenses. Allowable travel and other expenses shall be invoiced at the actual cost incurred without markup and must be in compliance with the Aviation Department Consultant and Contractor Reimbursable Expense Policy to be eligible for reimbursement. City reserves the right to request such additional information as the City deems necessary to support the invoiced charges. City shall pay all undisputed amounts due under this Agreement within 30 days of receipt of a properly addressed invoice. Payment is deemed to be made on the date of mailing of the check or electronic fund transfer.

5.4 Consultant shall adhere to the Aviation Department Consultant and Contractor Reimbursable Expense Policy, attached hereto as Exhibit 3, governing expenditures.

5.5 Consultant shall, within ten (10) days following receipt of compensation from City, pay all bills for services performed and furnished by others, in connection with the Project and the performance of the work, and shall, if requested, provide City with evidence of such payment. Consultant's failure to make payments within such time shall constitute a material breach of this Agreement, unless Consultant is able to demonstrate to City bona fide disputes associated with the unpaid sub-consultant and its services. Consultant shall include a provision in each of its sub-agreements imposing the same payment obligations on the sub-consultants as are applicable to Consultant hereunder, and if City so requests, shall provide copies of such payments by Consultant to City. If Consultant has failed to make payment promptly to the sub-consultant for the Services for which City has made payment to Consultant, City shall be entitled to withhold payment to Consultant to the extent necessary to protect City.

5.6 Consultant warrants that title to all services covered by an invoice will pass to City no later than the time of payment. Consultant further warrants that, upon submittal of an invoice, all services for which invoices have been previously issued and payments received from City shall, to the best of Consultant's knowledge, information and belief, be free and clear of liens, claims, security interests or encumbrance in favor of Consultant or other persons or entities making a claim by reason of having provided labor or services relating to this Agreement. **CONSULTANT SHALL INDEMNIFY AND HOLD CITY HARMLESS FROM ANY LIENS, CLAIMS, SECURITY INTEREST OR ENCUMBRANCES FILED BY ANYONE CLAIMING BY, THROUGH OR UNDER THE ITEMS COVERED BY PAYMENTS MADE BY CITY TO CONSULTANT**

5.7 City may withhold compensation to such extent as may be necessary, in City's opinion, to protect City from damage or loss for which Consultant is responsible, because of:

5.7.1 delays in the performance of Consultant's work;

5.7.2 third-party claims filed or reasonable evidence indicating probable filing of such claims unless security acceptable to City is provided by Consultant;

5.7.3 failure of Consultant to make payments properly to sub-consultants or vendors for labor, materials or equipment;

5.7.4 reasonable evidence that Consultant's work cannot be completed for the amount unpaid under this Agreement;

5.7.5 damage to City;

5.7.6 persistent failure by Consultant to carry out the performance of its services in accordance with this Agreement; or

5.7.7 accrued liquidated damages in excess of the total amount of capacity remaining on the not to exceed contract amount under the Agreement.

5.8 When the above reasons for withholding are removed or remedied by Consultant, compensation of the amount withheld will be made within a reasonable time. City shall not be deemed in default by reason of withholding compensation as provided for in this article.

5.8.1 Acceptance of final compensation by Consultant shall constitute a waiver of claims except those previously made in writing and identified by Consultant as unsettled at the time of final application for compensation.

5.8.2 Consultant agrees to maintain adequate books, payrolls and records satisfactory to City in connection with any and all Services performed hereunder. Consultant agrees to retain all such books, payrolls and records (including data stored in computer) for a period of not less than four (4) years after completion of Services. At all reasonable times, City and its duly authorized representatives shall have access to all personnel of Consultant and all such books, payrolls and records, and shall have the right to audit same.

5.9 Right to Audit. The Consultant will provide supporting evidence necessary to substantiate charges related to the Agreement and allow the City to access Consultant's "records" associated with this Agreement. Consultant's "records" shall be made available within two weeks of the written request for open inspection, audit, and/or reproduction during normal business working hours. Such audits may be performed by a City's representative or an outside representative engaged by City. The City or its designee may conduct such audits or inspections throughout the term of this Agreement and for a period of three years after final payment or longer if required by law. The City's representatives may (without limitation) conduct verifications such as verifying information and amounts through interviews and written confirmations with Consultant's employees, field and agency labor, subcontractors, and vendors.

5.9.1 Consultant's "records" as referred to in this Agreement shall include any and all information, materials and data of every kind and character, including without limitation, records, books, papers, documents, subscriptions, recordings, agreements, purchase orders, leases, contracts, commitments, arrangements, notes, daily diaries, reports, drawings, receipts, vouchers and memoranda, and any and all other agreements, sources of information and matters that may in the City's judgment have any bearing on or pertain to any matters, rights, duties or obligations under or covered by this Agreement. Such records shall include (hard copy, as well as computer readable data if it can be made available), written policies and procedures; time sheets; payroll registers; payroll records; cancelled payroll checks; subcontract files (including proposals of successful and unsuccessful bidders, bid recaps, negotiation notes, etc.); original bid estimates; estimating work sheets; correspondence; change order files (including documentation covering negotiated settlements); back charge logs and supporting documentation; invoices and related payment documentation; general ledger, and any other Consultant records which may have a bearing on matters of interest to the City in connection with the Consultant's dealings with the City.

5.9.2 Consultant shall require all payees (examples of payees include subcontractors, material suppliers, insurance carriers, etc.) to comply with the provisions of this article by ensuring that the City's right to audit requirements set forth herein are contained in a written contract between Consultant and payee. Consultant will ensure that the City has the same right to audit all payees that it has to audit Consultant under the terms of this Agreement.

5.9.3 City's authorized representative or designee shall have reasonable access to the Consultant's facilities, shall be allowed to interview all current or former employees to discuss matters pertinent to the performance of this Agreement, in order to conduct audits in compliance with this article.

VI. OWNERSHIP AND RETENTION OF DOCUMENTS

6.1 Any and all documents, papers, records, writings, data, media or information in whatever form and character created by Consultant pursuant to the provisions of this Agreement and pertinent to the services rendered hereunder, (hereinafter "Documents") shall be the exclusive property of City; and such Documents shall not be the subject of any copyright or proprietary claim by Consultant. Consultant understands and acknowledges that as the exclusive owner of any and all Documents, City has the right to

use all Documents as City desires, without restriction and that City will be providing reports developed pursuant to this Agreement to the FAA.

6.2 Consultant agrees and covenants to protect any and all proprietary rights of City in any materials provided to Consultant. Such protection of proprietary rights by Consultant shall include, but not be limited to, the inclusion in any copy intended for publication of copyright mark reserving all rights to City. Additionally, any materials provided to Consultant by City shall not be released to any third party without the consent of City and shall be returned intact to City upon termination or completion of this Agreement or if instructed to do so by the Director.

6.3 Consultant hereby assigns to City all statutory and common law copyrights to any copyrightable work that, in part or in whole, was produced from this Agreement, including all equitable rights. No reports, maps, documents or other copyrightable works, produced in whole or in part by this Agreement, shall be subject of an application for copyright by Consultant. All reports, maps, project logos, drawings or other copyrightable work produced under this Agreement shall become the property of City (excluding any instrument of services, unless otherwise specified herein). Consultant shall, at its own expense, defend all suits or proceedings instituted against City and pay any award of damages or loss resulting from an injunction against City, insofar as the same are based on any claim that materials or work provided under this Agreement constitute an infringement of any patent, trade secret, trademark, copyright or other intellectual property rights.

6.4 All of the Consultant's documentary work product reports and correspondence to City under this Agreement shall be the property of the City and, upon completion of this Agreement; such documentary work product shall be promptly delivered to City in a reasonably organized form, without restriction on its future use by City. The above notwithstanding, the Consultant shall retain all rights previously held in any standard drawing details, designs, specifications, databases, computer software and any other proprietary information it may provide pursuant to this Agreement, whether or not such proprietary information was modified during the course of providing the services hereunder. The Consultant may retain for its files any copies of documents it chooses to retain and may use Consultant's work product as it deems fit. Any materially significant work product lost or destroyed by the Consultant shall be replaced or reproduced at the Consultant's non-reimbursable, sole cost.

6.5 Upon completion or termination of the Project, or upon request by the City, all documents and information, in whatever form, given to, prepared or assembled by the Consultant in connection with its performance of its duties under this Agreement shall become the sole property of the City and shall be delivered at no cost to the City without restriction on future use. The City shall have free and immediate access to all such information at all times during the term of this Agreement with the right to make and retain copies documents, notes and data, whether or not the Project has been completed. Prior to surrender of the documents and information, Consultant may make copies of any and all documents for its files, at its sole cost and expense.

6.6 The Consultant agrees to maintain all books, records and reports required under this Agreement for a period of not less than four (4) years after final payment is made and all pending matters are closed. In addition, the Consultant shall maintain an acceptable cost accounting system during the term of this Agreement. The Consultant agrees to provide the City, the Federal Aviation Administration and the Comptroller General of the United States, or any of their duly authorized representatives, access to any books, documents, papers and records of the Consultant which are directly pertinent to this Agreement for the purpose of making audit, examination, excerpts and transcriptions.

6.7 Consultant shall notify City, immediately, in the event Consultant receives any requests for information from a third party, which pertain to the documentation and records referenced herein. Consultant understands and agrees that City will process and handle all such requests.

VII. TERMINATION OF AGREEMENT

7.1 Termination Without Cause.

7.1.1 This Agreement may be terminated by City without cause, prior to Director giving Consultant written Notice to Proceed, should Director, in his sole discretion, determine that it is not in City's best interest to proceed with this Agreement. Such notice shall be provided in accordance with the notice provisions contained in this Agreement, and shall be effective immediately upon delivery to the Consultant.

7.1.2 This Agreement may be terminated by the City at any time after issuance of the Director's Notice to Proceed, either for the City's convenience or because of Consultant's failure to fulfill the contract obligations. Upon receipt of such notice services shall be immediately discontinued (unless the notice directs otherwise) and all materials as may have been accumulated in performing this Agreement, whether completed or in progress, delivered to the City.

7.1.3 If the termination is for the convenience of the City, and following inspection and acceptance of Consultant's services properly performed prior to the effective date of termination an equitable adjustment in the contract price shall be made. Consultant shall not, however, be entitled to lost or anticipated profit on unperformed services, should City choose to exercise its option to terminate, nor shall Consultant be entitled to compensation for any unnecessary or unapproved work, performed during time between the issuance of the City's notice of termination and the actual termination date.

7.1.4 If the termination is due to Consultant's failure to fulfill its obligations, the City may take over the work and prosecute the same to completion by contract or otherwise. In such case, the Consultant shall be liable to the City for any additional cost occasioned to the City thereby.

7.1.5 If, after notice of termination for failure to fulfill contract obligations, it is determined that the Consultant had not so failed, the termination shall be deemed to have been effected for the convenience of the City. In such event, an equitable adjustment in the contract price shall be made as provided in paragraph 7.1.3 of this clause.

7.1.6 The rights and remedies of the City provided in this clause are in addition to any other rights and remedies provided by law or under this Agreement.

7.1.7 This Agreement may be terminated by the Consultant, at any time after issuance of the Director's Notice to Proceed, upon ninety (90) calendar days written notice provided in accordance with the Notice provisions contained in this Agreement.

7.2 Defaults With Opportunity for Cure. Should Consultant fail, as determined by the Director, to satisfactorily perform the duties set out in Article III. Scope of Services; or comply with any covenant herein required, such failure shall be considered an Event of Default. In such event, the City shall deliver written notice of said default, in accordance with the notice provisions contained in this Agreement, specifying the specific Events of Default and the action necessary to cure such defaults. Consultant shall have ten (10) calendar days after receipt of the written notice to cure such default. If Consultant fails to cure the default within such cure period, or take steps reasonably calculated to cure such default, City shall have the right, without further notice, to terminate this Agreement in whole or in part as City deems appropriate, and to contract with another Consultant to complete the work required by this Agreement. City shall also have the right to offset the cost of said new agreement with a new Consultant against Consultant's future or unpaid invoice(s), subject to any statutory or legal duty, if any, on the part of City to mitigate its losses.

7.3 Termination For Cause. Upon the occurrence of one (1) or more of the following events, and following written notice to Consultant given in accordance with the notice provisions contained in this Agreement, City may immediately terminate this Agreement, in whole or in part, “for cause”:

7.3.1 Consultant makes, directly or indirectly through its employees or representatives, any material misrepresentation or provides any materially misleading information to City in connection with this Agreement or its performance hereunder; or

7.3.2 Consultant violates or materially fails to perform any covenant, provision, obligation, term or condition of a material nature contained in this Agreement, except those events of default for which an opportunity to cure is provided herein; or

7.3.3 Consultant fails to cure, or initiate steps reasonably calculated to cure, a default listed in Section 9.3 below, within the time period required for cure; or

7.3.4 Consultant violates any rule, regulation or law to which Consultant is bound or shall be bound under the terms of this Agreement; or

7.3.5 Consultant attempts the sale, transfer, pledge, conveyance or assignment of this Agreement contrary to the terms of the Agreement; or

7.3.6 Consultant ceases to do business as a going concern; makes an assignment for the benefit of creditors; admits in writing its inability to pay debts as they become due; files a petition in bankruptcy or has an involuntary bankruptcy petition filed against it (except in connection with a reorganization under which the business of such party is continued and performance of all its obligations under this Agreement shall continue) and such petition is not dismissed within forty-five (45) days of filing; or if a receiver, trustee or liquidator is appointed for it, or its joint venture entity, or any substantial part of Consultant’s assets or properties.

7.4 Termination By Law. If any state or federal law or regulation is enacted or promulgated which prohibits the performance of any of the duties herein, or, if any law is interpreted to prohibit such performance, this Agreement shall automatically terminate as of the effective date of such prohibition.

7.5 Orderly Transfer Following Termination. Regardless of how this Agreement is terminated, Consultant shall effect an orderly transfer to City or to such person(s) or firm(s) as the City may designate, at no additional cost to City. Upon the effective date of expiration or termination of this Agreement, Consultant shall cease all operations of work being performed by Consultant, or any of its subcontractors, pursuant to this Agreement. All completed or partially completed documents, papers, records, charts, reports, and any other materials or information produced, or provided to Consultant, in connection with the services rendered by Consultant under this Agreement, regardless of storage medium, shall be transferred to City. Such record transfer shall be completed within thirty (30) calendar days of the termination date and shall be completed at Consultant’s sole cost and expense. Payment of compensation due or to become due to Consultant is conditioned upon delivery of all such documents.

7.6 Any documents prepared in association with this Agreement shall be delivered to City as a pre-condition to final payment.

7.7 City, as a public entity, has a duty to document the expenditure of public funds. Consultant acknowledges this duty imposed upon the City. Consultant further acknowledges that the failure of Consultant substantially to comply with the submittal of the statements and documents, as required herein, shall constitute a waiver by Consultant of any portion of the fee for which Consultant did not supply such necessary statements and/or documents

7.8 Claims for Outstanding Fees. Within forty-five (45) calendar days of the effective date of completion, or termination or expiration of this Agreement, Consultant shall submit to City its claims, in detail, for the monies owed by City for services performed under this Agreement through the effective date of termination. **Failure by Consultant to submit its claims within said forty-five (45) calendar days shall negate any liability on the part of City and constitute a Waiver by Consultant of any and all right or claims to collect moneys that Consultant may rightfully be otherwise entitled to for services performed pursuant to this Agreement.**

7.9 Termination not sole remedy. In no event shall City's action of terminating this Agreement, whether for cause or otherwise, be deemed an election of City's remedies, nor shall such termination limit, in any way, at law or at equity, City's right to seek damages from or otherwise pursue Consultant for any default hereunder or other action.

VIII. SUSPENSION OF WORK UNDER AGREEMENT

8.1 Right of City to Suspend. City may suspend this Agreement for any reason, with or without cause upon the issuance of written Notice of Suspension in accordance with the Notice provisions contained in this Agreement. Such suspension shall take effect upon the date specified in such notice. The Notice of Suspension will set out the reason(s) for the suspension and the anticipated duration of the suspension, but will in no way guarantee the total number of days of suspension.

8.2 Consultant's Right to Terminate In Event of Suspension of Agreement. In the event such suspension exceeds one hundred and twenty (120) calendar days, Consultant shall have the right to terminate this Agreement. Consultant may exercise this right to terminate by issuing a written Notice of Termination to the City, delivered in accordance with the Notice provisions contained in this Agreement after the expiration of one hundred and twenty (120) calendar days from the effective date of the suspension. Termination pursuant to this paragraph shall become effective immediately upon receipt of said written notice by City and such termination shall be subject to all the requirements set out in Paragraphs 7.5 and 7.6 above, related to the Orderly Transfer and Fee Payment.

8.3 Procedures Upon Receipt of Notice of Suspension.

8.3.1 Upon receipt of a notice of suspension and prior to the effective date of the suspension, Consultant shall, unless otherwise directed, immediately begin to phase-out and discontinue all services in connection with the performance of this Agreement and shall proceed to promptly cancel all existing orders and contracts insofar as such orders and contracts are chargeable to this Agreement.

8.3.2 Consultant shall prepare a statement showing in detail the services performed under this Agreement prior to the effective date of suspension.

8.3.3 Copies of all completed or partially completed studies, plans and other documents prepared under this Agreement prior to the effective date of suspension shall be prepared for possible delivery to the City but shall be retained by Consultant until such time as Consultant may exercise the right to terminate.

8.3.4 During the period of Suspension, Consultant shall have the option to at any time submit the above referenced statement to the City for payment of any unpaid portion of the prescribed fee for services which have actually been performed to the benefit of the City under this Agreement, adjusted for any previous payments of the fee in question.

8.3.5 In the event Consultant exercises its right to terminate this Agreement at any time after the effective Suspension date, Consultant shall submit, within forty-five (45) calendar days after receipt by City of Consultant's notice of termination (if he has not previously done so) the above referenced statement showing in detail the services performed under this Agreement prior to the effective date of suspension. Failure by Consultant to submit its claims within said forty-five (45) calendar days shall negate any liability on the part of City and constitute a Waiver by Consultant of any and all right or claims to collect moneys that Consultant may rightfully be otherwise entitled to for services performed pursuant to this Agreement.

8.3.6 Any documents prepared in association with this Agreement shall be delivered to City as a pre-condition to final payment.

8.3.7 City, as a public entity, has a duty to document the expenditure of public funds. Consultant acknowledges this duty imposed upon the City. Consultant further acknowledges that the failure of Consultant substantially to comply with the submittal of the statements and documents, as required herein, shall constitute a waiver by Consultant of any portion of the fee for which Consultant did not supply such necessary statements and/or documents

8.3.8 Upon the above conditions being met, the City's review of the submissions and finding the claimed compensation to be appropriate to the terms of this agreement, the City shall pay Consultant that portion of the agreed prescribed fee for those as yet uncompensated services actually performed under this Agreement to the benefit of the City, adjusted for any previous payments of the fee in question.

8.3.9 City, as a public entity, has a duty to document the expenditure of public funds. Consultant acknowledges this duty imposed upon the City. Consultant further acknowledges that the failure of Consultant substantially to comply with the submittal of the statements and documents, as required herein, shall constitute a waiver by Consultant of any portion of the fee for which Consultant did not supply such necessary statements and/or documents

IX. INSURANCE REQUIREMENTS

9.1 Prior to the commencement of any work under this Agreement, Consultant shall furnish copies of all required endorsements and completed Certificate(s) of Insurance to the City's Aviation Department, which shall be clearly labeled "Common Use Plan Consulting Services" in the Description of Operations block of the Certificate. The Certificate(s) shall be completed by an agent and signed by a person authorized by that insurer to bind coverage on its behalf. The City will not accept a Memorandum of Insurance or Binder as proof of insurance. The certificate(s) must have the agent's signature and phone number, and be mailed, with copies of all applicable endorsements, directly from the insurer's authorized representative to the City. The City shall have no duty to pay or perform under this Agreement until such certificate and endorsements have been received and approved by the City's Aviation Department. No officer or employee, other than the City's Risk Manager, shall have authority to waive this requirement.

9.2 The City reserves the right to review the insurance requirements of this Article during the effective period of this Agreement and any extension or renewal hereof and to modify insurance coverages and their limits when deemed necessary and prudent by City's Risk Manager based upon changes in statutory law, court decisions, or circumstances surrounding this Agreement. In no instance will City allow modification whereby City may incur increased risk.

9.3 A Consultant's financial integrity is of interest to the City; therefore, subject to Consultant's right to maintain reasonable deductibles in such amounts as are approved by the City, Consultant shall obtain and maintain in full force and effect for the duration of this Agreement, and any extension hereof,

at Consultant's sole expense, insurance coverage written on an occurrence basis, unless otherwise indicated, by companies authorized to do business in the State of Texas and with an A.M Best's rating of no less than A- (VII), in the following types and for an amount not less than the amount listed below:

TYPE	AMOUNTS
1. Workers' Compensation 2. Employers' Liability	Statutory \$500,000/\$500,000/\$500,000
3. Broad form Commercial General Liability Insurance to include coverage for the following: a. Premises/Operations b. Independent Consultants c. Products/Completed Operations d. Personal Injury e. Contractual Liability f. Damage to property rented by you	For <u>Bodily Injury</u> and <u>Property Damage</u> of \$1,000,000 per occurrence; \$2,000,000 General Aggregate, or its equivalent in Umbrella or Excess Liability Coverage f. \$100,000
4. Business Automobile Liability a. Owned/leased vehicles b. Non-owned vehicles c. Hired Vehicles	<u>Combined Single Limit</u> for <u>Bodily Injury</u> and <u>Property Damage</u> of \$1,000,000 per occurrence
5. Professional Liability (Claims-made basis) To be maintained and in effect for no less than two years subsequent to the completion of the professional service.	\$1,000,000 per claim, to pay on behalf of the insured all sums which the insured shall become legally obligated to pay as damages by reason of any act, malpractice, error, or omission in professional services.

9.4 Consultant agrees to require, by written contract, that all subcontractors providing goods or services hereunder obtain the same insurance coverages required of Consultant herein, and provide a certificate of insurance and endorsement that names the Consultant and the City as additional insureds. Respondent shall provide the City with said certificate and endorsement prior to the commencement of any work by the subcontractor. This provision may be modified by City's Risk Manager, without subsequent City Council approval, when deemed necessary and prudent, based upon changes in statutory law, court decisions, or circumstances surrounding this agreement. Such modification may be enacted by letter signed by City's Risk Manager, which shall become a part of the contract for all purposes.

9.5 As they apply to the limits required by the City, the City shall be entitled, upon request and without expense, to receive copies of the policies, declaration page, and all endorsements thereto and may require the deletion, revision, or modification of particular policy terms, conditions, limitations, or exclusions (except where policy provisions are established by law or regulation binding upon either of the parties hereto or the underwriter of any such policies). Consultant shall be required to comply with any such requests and shall submit a copy of the replacement certificate of insurance to City at the address provided below within 10 days of the requested change. Consultant shall pay any costs incurred resulting from said changes.

City of San Antonio
Attn: Aviation Department
9800 Airport Boulevard
San Antonio, Texas 78216

9.6 Consultant agrees that with respect to the above required insurance, all insurance policies are to contain or be endorsed to contain the following provisions:

9.6.1 Name the City, its officers, officials, employees, volunteers, and elected representatives as additional insureds by endorsement, as respects operations and activities of, or on behalf of, the named insured performed under contract with the City, with the exception of the workers' compensation and professional liability policies;

9.6.2 Provide for an endorsement that the "other insurance" clause shall not apply to the City of San Antonio where the City is an additional insured shown on the policy;

9.6.3 Workers' compensation, employers' liability, general liability and automobile liability policies will provide a waiver of subrogation in favor of the City.

9.6.4 Provide advance written notice directly to City of any suspension, cancellation, non-renewal or material change in coverage, and not less than ten (10) calendar days advance notice for nonpayment of premium.

9.7 Within five (5) calendar days of a suspension, cancellation or non-renewal of coverage, Consultant shall provide a replacement Certificate of Insurance and applicable endorsements to City. City shall have the option to suspend Consultant's performance should there be a lapse in coverage at any time during this contract. Failure to provide and to maintain the required insurance shall constitute a material breach of this Agreement.

9.8 In addition to any other remedies the City may have upon Consultant's failure to provide and maintain any insurance or policy endorsements to the extent and within the time herein required, the City shall have the right to order Consultant to stop work hereunder, and/or withhold any payment(s) which become due to Consultant hereunder until Consultant demonstrates compliance with the requirements hereof.

9.9 Nothing herein contained shall be construed as limiting in any way the extent to which Consultant may be held responsible for payments of damages to persons or property resulting from Consultant's or its subcontractors' performance of the work covered under this Agreement.

9.10 It is agreed that Consultant's insurance shall be deemed primary and non-contributory with respect to any insurance or self insurance carried by the City of San Antonio for liability arising out of operations under this Agreement.

9.11 It is understood and agreed that the insurance required is in addition to and separate from any other obligation contained in this Agreement and that no claim or action by or on behalf of the City shall be limited to insurance coverage provided..

9.12 Consultant and any Subcontractors are responsible for all damage to their own equipment and/or property.

X. INDEMNIFICATION

10.1 **Consultant, whose professional services are the subject of this Agreement, covenants and agrees to FULLY INDEMNIFY, DEFEND and HOLD HARMLESS, the CITY and the elected officials, employees, officers, directors, volunteers and representatives of City , individually and collectively, from and against all costs, claims, liens, damages (including but not limited to direct, indirect, special, exemplary, punitive, incidental and consequential damages), losses, expenses, fees (including reasonable attorney's fees and costs of defense), fines, penalties, proceedings, actions, demands, causes of action, liability and suits of any kind and nature including, but not limited to, personal or bodily injury, death and property damage, made upon City directly or indirectly arising out of, resulting from or related to Consultant's activities under this Agreement, due to any negligent acts or omissions of Consultant, any agent, officer, director, representative, employee, Sub-Consultant or Subcontractor of Consultant, their respective officers, agents, employees, directors and representatives while in the exercise of the rights or performance of the duties under this Agreement..**

10.2 The indemnity provided for in this paragraph shall not apply to any liability resulting from the negligence of City, its officers or employees, in instances where such negligence causes personal injury, death, or property damage. **IN THE EVENT CONSULTANT AND CITY ARE FOUND JOINTLY LIABLE BY A COURT OF COMPETENT JURISDICTION, LIABILITY SHALL BE APPORTIONED COMPARATIVELY IN ACCORDANCE WITH THE LAWS OF THE STATE OF TEXAS, WITHOUT, HOWEVER, WAIVING ANY GOVERNMENTAL IMMUNITY AVAILABLE TO THE CITY UNDER TEXAS LAW AND WITHOUT WAIVING ANY DEFENSES OF THE PARTIES UNDER TEXAS LAW.**

10.3 The provisions of this Indemnity are solely for the benefit of the parties hereto and not intended to create or grant any rights, contractual or otherwise, to any other person or entity. Consultant shall advise the City in writing within 24 hours of any claim or demand against the City or Consultant known to Consultant related to or arising out of Consultant's activities under this Agreement and shall see to the investigation and defense of such claim or demand at Consultant's cost. The City shall have the right, at its option and at its own expense, to participate in such defense without relieving Consultant of any of its obligations under this paragraph.

10.4 Employee Litigation – In any and all claims against any party indemnified hereunder by any employee of Consultant, any subcontractor, anyone directly or indirectly employed by any of them or anyone for whose acts any of them may be liable, the indemnification obligation herein provided shall not be limited in any way by any limitation on the amount or type of damages, compensation or benefits payable by or for Consultant or any subcontractor under worker's compensation or other employee benefit acts.

10.5 Acceptance of the final report by the City shall not constitute nor be deemed a release of the responsibility and liability of the Consultant, its employees, associates, agents or subcontractors for the accuracy and competency of their reports or other documents and Work; nor shall such acceptance be deemed an assumption of responsibility or liability by the City for any defect in the report or other documents and Work prepared by said Consultant.

XI. CONSULTANT'S LIABILITY AND STANDARD OF CARE

Services provided by Consultant under this Agreement will be performed in a manner consistent with that degree of care and skill ordinarily exercised by members of the same profession currently practicing under similar circumstances.

XII. CONSULTANT'S WARRANTY UNDER THE PROFESSIONAL SERVICES PROCUREMENT ACT

Consultant warrants that it has not employed or retained any company or person other than a bona fide employee working solely for Consultant to solicit or secure this Agreement, and that it has not, for the purpose of soliciting or securing this Agreement, paid, compensated, or agreed to pay or compensate, any company or person, other than a bona fide employee working solely for Consultant, any fee, commission, percentage, brokerage fee, gift, for any other consideration contingent upon or resulting from the award or making of this Agreement. For breach of the foregoing warranty, the City shall have the right to terminate the Agreement under the provisions of this Agreement. However, breach of the warranty required in this provision constitutes fraud by operation of law; therefore, any Consultant found in breach of such warranty, by a final judgment of a Court of Competent Jurisdiction, shall take no compensation under this Agreement for any services rendered and such forfeiture shall not bar the City from pursuit and collection of any and all other damages, at law and in equity, to which it may be justly entitled. This Agreement is entered into under competency requirements of the Texas Professional Services Procurement Act governing municipal employment of professional and other professionals. Accordingly, Consultant further pledges and warrants its best and most competent professional efforts to secure to the City the benefits of the agreement.

XIII. ASSIGNMENT OF RIGHTS OR DUTIES

13.1 By entering into this Agreement, City has approved the use of any subcontractors identified in Consultant's Proposal. No further approval shall be needed for Consultant to use such subcontractors as are identified in Consultant's Proposal.

13.2 Except as otherwise required herein, Consultant may not sell, assign, pledge, transfer or convey any interest in this Agreement nor delegate the performance of any duties hereunder, by transfer, by subcontracting or any other means, without the prior written consent of City. Professional services required by law to be performed by a licensed engineer, or services which, by law, require the supervision and approval of a licensed engineer, may only be subcontracted upon the prior written approval of the San Antonio City Council, by approval and passage of an ordinance therefore. Any other services to be performed under this Agreement may be subcontracted upon the written approval of Director. As a condition of consent, if same is given, Consultant shall remain liable for completion of the services outlined in this Agreement in the event of default by the successor consultant, assignee, transferee or subcontractor. Any references in this Agreement to an assignee, transferee, or subcontractor, indicate only such an entity as has been approved by City in accordance with this Article.

13.3 Any attempt to assign, transfer, pledge, convey or otherwise dispose of any part of, or all of its right, title, interest or duties to or under this Agreement, without said written approval, shall be void, and shall confer no rights upon any third person. Should Consultant assign, transfer, convey or otherwise dispose of any part of, or all of its right, title or interest or duties to or under this Agreement, City may, at its option, terminate this Agreement as provided herein, and all rights, titles and interest of Consultant shall thereupon cease and terminate, notwithstanding any other remedy available to City under this Agreement. The violation of this provision by Consultant shall in no event release Consultant from any obligation under the terms of this Agreement, nor shall it relieve or release Consultant from the payment

of any damages to City, which City sustains as a result of such violation.

13.4 Consultant agrees to notify Director of any changes in ownership interest greater than thirty percent (30%), or control of its business entity not less than sixty (60) days in advance of the effective date of such change. Notwithstanding any other remedies that are available to City under this Agreement, any such change of ownership interest or control of its business entity may be grounds for termination of this Agreement in accordance with Article VIII, Termination.

XIV. INDEPENDENT CONTRACTOR

14.1 Consultant covenants and agrees that it is an independent contractor and not an officer, agent, servant, or employee of City; that Consultant shall have exclusive control of and exclusive right to control the details of the work performed hereunder and all persons performing same, and shall be responsible for the acts and omissions of its officers, agents, employees, contractors, and subcontractors; that the doctrine of *respondeat superior* shall not apply as between City and Consultant, its officers, agents, employees, contractors, and subcontractors, and nothing herein shall be construed as creating a partnership or joint enterprise between City and Consultant.

14.2 No Third Party Beneficiaries - For purposes of this Agreement, including its intended operation and effect, the Parties specifically agree and contract that: (1) this Agreement only affects matters/disputes between the Parties to this Agreement, and is in no way intended by the Parties to benefit or otherwise affect any third person or entity, notwithstanding the fact that such third person or entities may be in a contractual relationship with City or Consultant or both, or that such third parties may benefit incidentally by this Agreement; and (2) the terms of this Agreement are not intended to release, either by contract or operation of law, any third person or entity from obligations owing by them to either City or Consultant.

XV. RESERVED

XVI. EQUAL EMPLOYMENT OPPORTUNITY

Consultant shall not engage in employment practices which have the effect of discriminating against any employee or applicant for employment, and, will take affirmative steps to ensure that applicants are employed and employees are treated during employment without regard to their race, color, religion, national origin, sex, age, handicap, or political belief or affiliation. Specifically, Consultant agrees to abide by all applicable provisions of San Antonio City ordinance number 69403 on file in the City Clerk's office.

XVII. AMENDMENTS

Any alterations, additions, or deletions to the terms of this Agreement shall be effected by amendment, in writing, executed by City and Consultant. The Director shall have the authority to execute amendments that require up to \$25,000.00 in increased cost on behalf of the City without further action by the San Antonio City Council, subject to appropriation of funds for the increase in cost. Any other change will require approval of the City Council by passage of an ordinance therefore.

XVIII. NOTICES

Unless otherwise expressly provided elsewhere in this Agreement, any election, notice or communication required or permitted to be given under this Agreement shall be in writing and deemed to have been duly

given if and when delivered personally (with receipt acknowledged), or on receipt after mailing the same by certified mail, return receipt request with proper postage prepaid, or three (3) days after mailing the same by first class U.S. mail, postage prepaid (in accordance with the "Mailbox Rule"), or when sent by a national commercial courier service (such as Federal Express or DHL Worldwide Express) for expedited delivery to be confirmed in writing by such courier.

If intended for CITY, to:

City of San Antonio
Aviation Department
Attn: Assistant Director of Planning & Development
9800 Airport Boulevard
San Antonio, Texas 78216

If intended for Consultant, to:

Barich, Inc.
Attn: Justin Phy
2241 E. Pecos Road
Suite 2
Chandler, Arizona 85225

XIX. CONFLICTS OF INTEREST

19.1 Consultant acknowledges that it is informed that the Charter of the City of San Antonio and its Ethics Code prohibit a City officer or employee, as those terms are defined in Section 2-52 of the Ethics Code, from having a financial interest in any contract with City or any City agency such as City owned utilities. An officer or employee has a "prohibited financial interest" in a contract with City or in the sale to City of land, materials, supplies or service, if any of the following individual(s) or entities is a party to the contract or sale: a City officer or employee; his parent, child or spouse; a business entity in which the officer or employee, or his parent, child or spouse owns ten (10) percent or more of the voting stock or shares of the business entity, or ten (10) percent or more of the fair market value of the business entity; a business entity in which any individual or entity above listed is a subcontractor on a City contract, a partner or a parent or subsidiary business entity.

19.2 Pursuant to the subsection above, Consultant warrants and certifies, and this Agreement is made in reliance thereon, that it, its officers, employees and agents are neither officers nor employees of City. Consultant further warrants and certifies that it has tendered to City's a Discretionary Contracts Disclosure Statement in compliance with City's Ethics Code.

XX. NON-DISCRIMINATION

Consultant understands and agrees to comply with the Non-Discrimination Policy of the City of San Antonio contained in Chapter 2, Article X of the City Code and further, shall not discriminate on the basis of race, color, religion, national origin, sex, sexual orientation, gender identity, veteran status, age or disability, unless exempted by state or federal law, or as otherwise established herein. As part of said compliance, Consultant shall adhere to City's Non-Discrimination Policy in the solicitation, selection, hiring or commercial treatment of vendors, suppliers or commercial customers; further, Consultant shall not retaliate against any person for reporting instances of such discrimination.

XXI. AIRPORT SECURITY

21.1 To the extent Consultant will be responsible for work which necessitates entrance to the Air Operations Area or other secure area of the Airport, this Agreement is expressly subject to the airport

security requirements of Title 49 of the United States Code, Chapter 449, as amended ("Airport Security Act"), the provisions of which govern airport security and are incorporated by reference, including without limitation the rules and regulations promulgated under it. Consultant is subject to, and further must conduct with respect to its Subcontractors and the respective employees of each, such employment investigations, including criminal history record checks, as the Aviation Director, the TSA or the FAA may deem necessary. Further, in the event of any threat to civil aviation, Consultant must promptly report any information in accordance with those regulations promulgated by the FAA, the TSA and the City. Consultant must, notwithstanding anything contained in this Agreement to the contrary, at no additional cost to the City, perform under this Agreement in compliance with those guidelines developed by the City, the TSA and the FAA with the objective of maximum security enhancement.

21.2 Consultant must comply with, and require compliance by its Subcontractors, with all present and future laws, rules, regulations, or ordinances promulgated by the City, the TSA or the FAA, or other governmental agencies to protect the security and integrity of the Airport, and to protect against access by unauthorized persons. Subject to the approval of the TSA, the FAA and the Aviation Director, Consultant must adopt procedures to control and limit access to the Airport Premises utilized by Consultant and its Subcontractors in accordance with all present and future City, TSA and FAA laws, rules, regulations, and ordinances. At all times during the Term, Consultant must have in place and in operation a security program for the Airport Premises utilized by Consultant that complies with all applicable laws and regulations. All employees of Consultant that require regular access to sterile or secure areas of the Airports must be badged in accordance with City and TSA rules and regulations.

21.3 Gates and doors located in and around the Airport Premises utilized by Consultant that permit entry into sterile or secured areas at the Airports, if any, must be kept locked by Consultant at all times when not in use, or under Consultant's constant security surveillance. Gate or door malfunctions must be reported to the Aviation Director or the Aviation Director's designee without delay and must be kept under constant surveillance by Consultant until the malfunction is remedied.

21.4 In connection with the implementation of its security program, Consultant may receive, gain access to or otherwise obtain certain knowledge and information related to the City's overall Airport security program. Consultant acknowledges that all such knowledge and information is of a highly confidential nature. Consultant covenants that no person will be permitted to gain access to such knowledge and information, unless the person has been approved by the City or the Aviation Director in advance in writing. Consultant further must indemnify, hold harmless and defend the City and other users of the Airport from and against any and all claims, reasonable costs, reasonable expenses, damages and liabilities, including all reasonable attorney's fees and costs, resulting directly or indirectly from the breach of Licensee's covenants and agreements as set forth in this section.

XXII. PATENT FEES AND ROYALTIES

22.1 Consultant shall pay all license fees and royalties and assume all costs incident to the use of the performance of the services performed hereto or the incorporation in any invention, design, process, product or device which is the subject of patent rights or copyrights held by others.

22.2 Consultant shall hold the City harmless and indemnify the City from the payment of any royalties, damages, losses or expenses including attorney's fees for suits, claims or otherwise, growing out of infringement or alleged infringement of copyrights, patents, materials and methods used in the project. It shall defend all suits for infringement of any Intellectual Property rights. Further, if Consultant has reason to believe that the design, service, process or product specified is an infringement of an Intellectual Property right, it shall promptly give such information to the City.

22.3 Upon receipt of notification that a third party claims that the program(s), hardware or both the program(s) and the hardware infringe upon any United States patent or copyright, Consultant will immediately: 1) either: a) obtain, at Consultant's sole expense, the necessary license(s) or rights that would allow the City to continue using the programs, hardware, or both the programs and hardware, as the case may be, or, b) alter the programs, hardware, or both the programs and hardware so that the alleged infringement is eliminated, and 2) reimburse the City for any expenses incurred by the City to implement emergency backup measures if the City is prevented from using the programs, hardware, or both the programs and hardware while the dispute is pending.

22.4 Consultant further agrees to: 1) assume the defense of any claim, suit, or proceeding brought against the City for infringement of any United States patent or copyright arising from the use and/or sale of the equipment or software under this Agreement, 2) assume the expense of such defense, including costs of investigations, reasonable attorneys' fees, expert witness fees, damages, and any other litigation-related expenses, and 3) indemnify the City against any monetary damages and/or costs awarded in such suit; provided that: 1) Consultant is given sole and exclusive control of all negotiations relative to the settlement thereof, but that Consultant agrees to consult with the City Attorney of the City during such defense or negotiations and make good faith effort to avoid any position adverse to the interest of the City, 2) the Software or the equipment is used by the City in the form, state, or condition as delivered by Consultant or as modified without the permission of Consultant, so long as such modification is not the source of the infringement claim, and 3) the liability claimed shall not have arisen out of the City's negligent act or omission, and the City promptly provide Consultant with written notice within 15 days following the formal assertion of any claim with respect to which the City asserts that Consultant assumes responsibility under this section.

XXIII. CONTRACT CONSTRUCTION

All parties have participated fully in the review and revision of this Agreement. Any rule of construction to the effect that ambiguities are to be resolved against the drafting party shall not apply to the interpretation of this Agreement.

XXIV. FAMILIARITY WITH LAW AND CONTRACT TERMS

Consultant represents that, prior to signing this Agreement; Consultant has become thoroughly acquainted with all matters relating to the performance of this Agreement, all applicable laws, regulations and FAA Advisory Circulars and guidelines, and all of the terms and conditions of this Agreement and will comply therewith.

XXV. APPLICABLE LAW

This Agreement shall be governed by and construed in accordance with the laws and court decisions of the State of Texas.

XXVI. VENUE

The obligations of the parties to this Agreement shall be performable in San Antonio, Bexar County, Texas, and if legal action, such as civil litigation, is necessary in connection therewith, exclusive venue shall lie in Bexar County, Texas.

XXVII. SEVERABILITY

In the event any one or more paragraphs or portions of this Agreement are held invalid or unenforceable,

such shall not affect, impair or invalidate the remaining portions of this Agreement, but such shall be confined to the specific section, sentences, clauses or portions of this Agreement held invalid or unenforceable.

XXVIII. FORCE MAJEURE

In the event that performance by either party of any of its' obligations or undertakings hereunder shall be interrupted or delayed by any occurrence and not occasioned by the conduct of either party hereto, whether such occurrence be an act of God or the common enemy or the result of war, riot, civil commotion, sovereign conduct, or the act or conduct of any person or persons not party or privy hereto, then such party shall be excused from performance for a period of time as is reasonably necessary after such occurrence to remedy the effects thereof, and each party shall bear the cost of any expense it may incur due to the occurrence.

XXIX. SUCCESSORS

This Agreement shall be binding upon and inure to the benefit of the parties hereto and their respective heirs, executors, administrators, successors and, except as otherwise provided in this Agreement, their assigns.

XXX. NON-WAIVER OF PERFORMANCE

30.1 A waiver by either Party of a breach of any of the terms, conditions, covenants or guarantees of this Agreement shall not be construed or held to be a waiver of any succeeding or preceding breach of the same or any other term, condition, covenant or guarantee herein contained. Further, any failure of either Party to insist in any one or more cases upon the strict performance of any of the covenants of this Agreement, or to exercise any option herein contained, shall in no event be construed as a waiver or relinquishment for the future of such covenant or option. In fact, no waiver, change, modification or discharge by either party hereto of any provision of this Agreement shall be deemed to have been made or shall be effective unless expressed in writing and signed by the party to be charged. In case of CITY, such changes must be approved by the San Antonio City Council.

30.2 No act or omission by a Party shall in any manner impair or prejudice any right, power, privilege, or remedy available to that Party hereunder or by law or in equity, such rights, powers, privileges, or remedies to be always specifically preserved hereby.

XXXI. PARAGRAPH HEADINGS

The headings of this Agreement are for the convenience of reference only and shall not affect in any manner any of the terms and conditions hereof.

XXXII. LEGAL AUTHORITY

The signer of this Agreement for CITY and Consultant each represents, warrants, assures and guarantees that he has full legal authority to execute this Agreement on behalf of City and Consultant respectively, and to bind City and Consultant to all of the terms, conditions, provisions and obligations herein contained.

**XXXIII. CERTIFICATION REGARDING DEBARMENT, SUSPENSION,
PROPOSED DEBARMENT, AND OTHER RESPONSIBILITY MATTERS**

33.1 By execution of this Agreement, the undersigned authorized representative of Consultant certifies, and the City relies thereon, that neither Consultant, nor its Principals are presently debarred, suspended, proposed for debarment, or declared ineligible, or voluntarily excluded for the award of contracts by any Federal governmental agency or department;

“Principals”, for the purposes of this certification, means officers; directors; owners; partners; and, persons having primary management or supervisory responsibilities within a business entity (e.g., general manager; plant manager; head of a subsidiary, division, or business segment, and similar positions).

33.2 Consultant shall provide immediate written notice to City, in accordance the notice provisions of this Agreement, if, at any time during the term of this Agreement, including any renewals hereof, Consultant learns that this certification was erroneous when made or has become erroneous by reason of changed circumstances.

33.3 Consultant’s certification is a material representation of fact upon which the City has relied in entering into this Agreement. Should City determine, at any time during this Agreement, including any renewals hereof, that this certification is false, or should it become false due to changed circumstances, the City may terminate this Agreement in accordance the terms of this Agreement.

XXXIV. ENTIRE AGREEMENT

34.1 This Agreement, together with its authorizing ordinance, Exhibits and Attachments, embodies the complete Agreement of the Parties hereto, superseding all oral or written previous and contemporary agreements between the Parties relating to matters herein; and except as otherwise provided herein, cannot be modified without written consent of the parties and approved by ordinance passed by the San Antonio City Council.

34.2 It is understood and agreed by the Parties hereto that changes in local, state or federal rules, regulations or laws applicable hereto may occur during the term of this Agreement and that any such changes shall be automatically incorporated into this Agreement without written amendment hereto, and shall become a part hereof as of the effective date of the rule, regulation or law.

EXECUTED ON THIS, THE ____ DAY OF _____, 2014.

CITY OF SAN ANTONIO, TEXAS

BARICH, INC.

Sheryl Sculley
City Manager

By: *[Handwritten Signature]*
Signature

President
Title

Federal Tax ID#: 47-0897108

APPROVED AS TO FORM:

By: _____
City Attorney

EXHIBIT 1

SCOPE OF SERVICES

Task 1 Assessment of Common Use at SAT

1.1 Discovery (Current Status Evaluation)

Consultant shall perform an evaluation of the current status of all elements that impact or are impacted by a Common Use program within the City's Aviation Department. Consultant will review the Aviation Department's business drivers as well as short- and long-term business and operational objectives. During the evaluation, Consultant shall discuss the various programmatic issues involved with common use with, and an evaluation of these issues, in comparison to the Aviation Department's Business Drivers, can be accomplished by the parties. Such issues include approach to industry standards, long-term warranty and maintenance approaches, testing, and training.

Consultant shall assess and document the existing conditions of the facilities and the operating environment at San Antonio International Airport (SAT). Consultant shall include in its assessment process check-in counters, curbside locations, gates, hold rooms, queuing spaces, walkways, lounge areas, concessions, ramp areas, passenger boarding bridges, aircraft parking positions (including RON), baggage claim devices, baggage handling systems, security checkpoint areas, communications infrastructure, and other supporting facilities.

Consultant shall assess cabinetry components and power capacities that may impose any physical constraints. For example, the use of ticket counters at SAT for daily operations and/or for supporting peak period use, and whether or not the counters pose limitations in overall cabinet space, variability in lengths, or even available power to these spaces.

In addition, Consultant shall assess and document the current demand on resources such as check-in areas and gates. This shall include measuring the current throughput of existing passenger processing through check-in counters, curbside locations, and kiosks, as well as evaluating flight profiles, passenger profiles, check-in options, airline groupings, airline movements within the facility, and irregular operations. For measuring demands, Consultant shall use historical data, along with current data (where available) to help understand trends and cycles. Consultant shall observe operational conditions to ensure such data can be properly assessed in subsequent assessment phases of work.

In support of this effort, Consultant shall conduct a formal discovery effort with SAT Airlines. Through the RFP, the Aviation Department presented interests for airline participation in the process to assure that new systems and technologies are compatible with their interests and future technology plans provide the functionality that each airline requires. In support of determining airline requirements, Consultant shall prepare and submitted airline surveys for the collection of specific airline information. If necessary, and under the direction of the Aviation Department Project Manager, Consultant will hold a series of coordination meetings and follow up conference calls with airline technical, operational, and business staff to present the findings of the surveys and to obtain airline concurrence.

The greatest focus for the airlines is the definition of the passenger processing system components, and the functionality that would replace their proprietary systems. Since each airline employs differing functionality in their existing proprietary systems, Consultant believes it

necessary to define the Common Use system components that meet the collective interests and requirements of the airlines for managing at least:

- Passenger reservation data
- Check-in processes
- Boarding card printing
- Baggage tag printing
- Cash transactions
- Passenger and baggage manifest preparation

Next, Consultant will review and identify facility constraints to the implementation of Common Use in areas such as the baggage handling system, TSA checkpoints and operations, gate hold room capacities, airline operational configurations, and supporting communications infrastructure. In identifying facility constraints, Consultant will consider limitations imposed on certain airlines that may limit the types of aircraft that each can operate into SAT based upon the gate limitations. Such limitations, for example, may include length and wing span of aircraft that a particular airline can operate into SAT based upon the constraints of the gates they are assigned. Also, while by definition if some of the SAT gates have aircraft size constraints, the accessibility to gates by aircraft operated by an airline or desired to be operated by an airline into the SAT may be limited by the proprietary gate equipment installed at each gate by the airline allocated to use the gate. Therefore, Consultant will also evaluate proprietary gate equipment, if necessary. Similar limitations throughout all the physical areas will be considered. To assist in information collection, Consultant will include appropriate questions in the airline surveys to be sent out.

In assessing baggage related areas, Consultant will collect information related to usage and throughput. Several considerations apply to the baggage make-up system(s), such as whether or not the back wall belts serve specific baggage make-up areas and how to associate a proper number of ticket counter positions to the back wall belts. Also, the throughput of the in-line baggage screening capability must balance with the number of flights at any one time. The number of flights may be greater than the number of gates since the time window for the processing of bags (about 2.5 hours) is greater than the ground time for an aircraft (between 25 and 50 minutes).

Finally, Consultant will review and analyze business and contractual elements, and current operational practices or guidelines that could affect a Common Use implementation. Airline operational issues will be drawn out through the survey process.

1.2 Evaluation Report

Upon the completion of the Discovery activities, Consultant will develop an Evaluation Report for presentation to the Aviation Department's Stakeholders. In this Report, Consultant will define the high-level impacts of Common Use and develop the justification for Common Use at SAT, along with an initial Common Use program concept and scope.

The Report will present information and assessments that support the needs for the implementation of Common Use Systems at SAT. The Report will also address the physical and operational requirements of a common use system implementation and the architectural requirements (if any) that comprise the common use environment throughout the terminal areas.

The Team will deliver a draft document for initial review by Stakeholders. Approximately one week after delivering the Draft Evaluation Report, Consultant will facilitate a Workshop to

present the findings and initial evaluations to the Steering Committee and Stakeholders to obtain feedback and direction.

1.3 Conceptual Design

After receiving direction and approval to proceed with the next step, Consultant will begin defining the detailed requirements of the Common Use program and the impacts it will have on the SAT facilities and the stakeholders. This effort includes defining requirements for supporting systems, operational and technology processes and support, and facilities such as an operational control center. In addition, Consultant will define commercial, planning, facility, legal, financial, risk, operations, regulatory, security, and technical impacts of the Common Use program. This includes an evaluation of the existing network configuration and needed changes as well as architectural and electrical issues at gates and check-in counters.

To facilitate the development of requirements and impacts, Consultant will continue the stakeholder collaboration and coordination efforts started during the Discovery phase. These include interview meetings with the various Airport divisions; business, technology, and operations representatives within each airline group; and the ongoing airside planning project and IT support project teams.

Concurrently with the definition of requirements and impacts, Consultant will develop utilization models to document the current state of operations. Consultant will use the recorded observations collected during the Discovery phase to validate current state. One model will be developed for airline passenger processing equipment to serve as a baseline for comparison with the requirements for the Common Use program. This will address workstations, printers, MCR/OCR scanners, boarding gate readers, baggage reconciliation handheld scanners, kiosks, telephones, and any other unique equipment identified during the survey process. Consultant shall develop another model for the current SAT and airline passenger processing operational and business processes within the existing facilities. This model will evaluate airlines' flight schedules and activities, projected flights based on existing and revised forecasts, existing gate and check-in counter scheduling rules, airline occupancies by function and airline assignment, and existing business practices for current operations.

Finally, Consultant shall develop a series of conceptual models for various Common Use implementation scenarios with existing facilities, including, but not limited to airport-wide, Terminal A only, Terminal B only, specific airline groupings, and low-turn carriers. These models will evaluate the following:

- impact on check-in and gate counter capacity
- increased efficiencies in passenger throughput at check-in counters
- impact of self-service kiosks and self-tagging on passenger throughput
- impact of self-service kiosks and self-tagging on airline staffing requirements
- impact on passenger queue lines at check-in counters
- impact on throughput and queue lines at security checkpoints
- impact on passenger activity during dwell time (concessions and hold rooms)
- impact on facility space requirements

Consultant shall deliver a Draft Conceptual Design document for initial review by the Aviation Department and the stakeholders. Approximately one week after delivering the Draft Conceptual Design, Consultant shall facilitate a Conceptual Design Review Workshop to present the Conceptual Designs to the stakeholders and obtain feedback and direction.

Task 2 Evaluation and Documentation of Alternative Solutions

Task 2 will begin upon receiving direction on the Conceptual Design and approval to proceed from City. For this effort Consultant will conduct a full scale business case for the implementation of a Common Use program at SAT. Consultant will thoroughly assess and compare all of the scenarios deemed appropriate by the stakeholders during the Conceptual Design Review Workshop to determine a ranked order of options based on the best overall value to the Aviation Department.

The first evaluation point will be for Consultant to align each scenario with the Aviation Department's business objectives and stakeholder needs. Consultant will map the anticipated outcome of each scenario with the objectives and needs defined during the Discovery task.

The second component will be for Consultant to identify the qualitative and quantitative benefits and measurement criteria for each scenario. The anticipated benefits shall include, but are not limited to, competitive advantage, cost savings and efficiency, customer service improvements, facility flexibility and convenience, resource maximization, and risk reduction. Consultant will thoroughly assess the expected tangible and intangible outcomes of each scenario and establish a means by which each can be measured for comparison.

The third component will be for Consultant to identify the qualitative and quantitative costs and funding plan for each scenario. The anticipated costs shall include, but are not limited to services, staff, assets, facility modifications, and various intangibles such as increased risk and inconvenience. Consultant shall thoroughly assess the expected tangible and intangible costs for each scenario and establish a means by which each can be measured for comparison. Consultant shall also determine how each financial cost will be funded.

The fourth component will be for Consultant to assess stakeholder impacts, feasibility, and risks of each Common Use scenario. Consultant shall compare specific stakeholder impacts for each scenario, as defined during the conceptual design task, to include commercial, planning, facility, legal, financial, risk, operations, regulatory, security, and technical impacts. Consultant will assess each scenario for the likelihood of overcoming its specific impacts to determine its feasibility of implementation. Consultant will then conduct a risk assessment for each scenario. Consultant will identify and classify risks as technical/quality/performance risks, organizational risks, project risks, or external risks. Consultant will assesses each individual for the likelihood of occurrence and the impact if it does occur. Potential risks include, but are not limited to, the following:

- unrealistic performance goals
- changes to the technology used or to industry standards during the project
- unrealistic allocation of time and resources
- inconsistent cost, time, and scope objectives
- lack of prioritization of projects
- inadequacy or interruption of funding
- resource conflicts with other areas in the organization

- shifting legal or regulatory environment
- labor issues
- differing priorities among external stakeholders

The fifth component will be for Consultant to define assumptions and constraints for each scenario. Consultant shall first document all of the assumptions, or factual conditions, that serve as the basis for each scenario. Consultant will then document each of the constraints, or conditions placed on each scenario by an external source, and establish limitations that must be considered.

The sixth component will be for Consultant to draft a support service delivery approach for each scenario. Based on the evaluation completed up to this point, each scenario shall identify impacts, risks, assumptions, and constraints that will provide the framework necessary to define the support requirements, expectations, and challenges to overcome. If the City desires, this will enable a support service strategy to be created and added to the to the Conceptual Design document by an amendment issued in accordance with the terms of the Agreement. In addition, the defined approach for each scenario will feed information back into the benefit and cost analysis to complete the business case.

Consultant shall deliver a Draft Business Case document for initial review. Approximately one week after delivering the Draft Business Case, Consultant will facilitate a Business Case Review Workshop to present the Business Case and obtain feedback and direction.

Task 3 Phasing Plan for Implementation

Task 3 will begin upon receiving direction from the City on the Business Case and approval to proceed. Consultant shall develop an Implementation Phasing Plan for each of the alternatives being considered as part of the Business Case. Consultant will follow an iterative approach of developing a Draft Phasing Plan first, conducting a Stakeholder Workshop to gain feedback and finally completing the Final Phasing Plan. The Phasing Plan will first address all prerequisites that must be accomplished by relevant stakeholders, within and outside of the Aviation Department, including coordination with airlines. It will define a sequence of activities that enable efficient and effective progress to be made without over-committing resources before the time to do so is appropriate. Next, it will provide a high-level project schedule, addressing the implementation from the perspective of a formal Project Methodology and accounting for all of the relevant steps including procurement, initiation, planning, design, development, testing, installation, commissioning, and transition to operations.

Task 4 Cost Recovery Approach

For Task 4 Consultant shall develop a cost recovery approach. This task will be performed concurrently with the Phasing Plan development. Consultant shall follow the same iterative approach of developing a Draft Cost Recovery Model for each alternative, conducting a Stakeholder Workshop to gain feedback and finally completing the Final Cost Recovery Model. The Cost Recovery Model shall be based on a high-level Total Cost of Ownership estimate for each option and will evaluate multiple options for each alternative concept. Consultant will conduct research with peer airports throughout the U.S. to get an updated set of reference points to evaluate different Cost Recovery Models. Consultant will develop a list of airports to in conjunction with the Aviation Department stakeholders.

Task 5 Status Meetings / Reports

The Task 5 is not a sequential task in the progression of the project. For Task 5 Consultant will continue throughout the project. Throughout the course of the project, Consultant will maintain constant contact with the Aviation Department Project Manager and the project team members to ensure that every task is being executed as planned and the scope, schedule, cost, and

quality expectations are met. Consultant shall facilitate project status meetings with the Aviation Department Project Manager and relevant stakeholders on a regular basis throughout the duration of the project. Consultant will develop minutes for each meeting and submit them to the Aviation Department Project Manager within two days following each meeting. Consultant shall develop detailed project status reports on a monthly basis throughout the duration of the project. These reports will address the status of the scope, schedule, cost, and quality concerns relative to the project objectives. It will also provide a highlight of activities conducted since the previous report and a three week look ahead to upcoming activities. Consultant shall submit these reports to the Aviation Department Project Manager. These project status reports will serve as the basis for a recurring monthly Common Use Steering Committee meeting. During this meeting, the Consultant will present the status and issues to the Steering Committee for feedback and direction, if required.

Task 6 Draft and Final Evaluation Reports

Task 6 will begin upon completion of the Tasks 3 and 4. For Task 6 Consultant will follow the approach of Draft Report Development, Stakeholder Presentation Workshop, and Final Report Development. At this point, all of the primary research and development effort will have been conducted. In Task 6 Consultant will prepare a comprehensive comparative study of the potential Common Use alternatives. Consultant shall prepare a Final Evaluation Report which will provide conclusions regarding the overall feasibility of each alternative and provide a recommendation for a specific course of action to be taken. This Task will serve as a checkpoint for moving to the final two tasks of developing specific policy changes and creating more detailed opinion of probable cost.

Task 7 Policy Changes

Based on the conclusions drawn in the Final Evaluation Report, and the direction provided by the stakeholders, Consultant will begin drafting the relevant policies, procedures, and standards required to support the chosen concept. If at this time, more than one concept is still in consideration, Consultant shall prepare policies, procedures, and standards for each alternative will be created.

It is anticipated that some level of policy, procedure, or standard will be required for the Aviation Department's Business/Properties, Finance, Operations, and Technology Divisions. In addition, it is anticipated that there will also be an impact to the COSA Finance and ITSD Departments. Consultant shall develop a draft of these elements in conjunction with the impacted stakeholders. Consultant shall present the draft to the key stakeholder group for feedback. Once direction has been given by City, Consultant shall finalize these policies, procedures, and standards.

Task 8 Opinion of Probable Cost

Task 8 will be performed concurrently with Task 7. Based on the conclusions drawn in the Final Evaluation Report, and the direction provided by the stakeholders, Consultant shall take the previous schedule and cost estimates and refine them based on the specific alternative or alternatives being considered. Consultant shall include the development of an Engineer's Opinion of Probable Construction Costs and an Estimate of Construction Time.

EXHIBIT 2 FEE SCHEDULE

SAT Common Use Planning PRICE SCHEDULE (Fee Estimate)

TASK	Project Manager	Quality Manager	Business Consultant	Technical Consultant	Project Analyst	Project Coord.	Finance Consultant	Facilities Consultant	Total
Hourly Rate	\$185.00	\$195.00	\$185.00	\$165.00	\$125.00	\$75.00	\$251.00	\$251.00	
Task Description									
1 Task 1: Assessment of common use at SAT to include concept, justification, scope determination, and conceptual design									
Innovation	20	4	2	2	2	20	2	2	54
Discovery (Current Status Evaluation)	16	0	96	68	112	32	8	32	364
Evaluation Report Development	12	16	48	36	72	24	4	4	212
Conceptual Design Development	8	14	128	224	236	32	20	48	730
Task Hours Subtotal	56	34	270	330	442	108	34	86	1,360
Task Labor Fee Subtotal	\$10,360.00	\$6,570.00	\$49,950.00	\$54,450.00	\$55,250.00	\$8,100.00	\$8,534.00	\$21,586.00	\$214,860.00
2 Task 2: Alternative solutions to be evaluated and documented, if multiple solutions are recommended to be considered									
Strategic Alignment Analysis	1	0.5	12	0	8	1	0	0	23
Qualitative and Quantitative Benefits Measurement	1	0.5	12	0	8	1	2	0	25
Qualitative and Quantitative Cost Measurement	1	0.5	12	0	8	1	2	0	25
Stakeholder Impact, Feasibility, and Risk Assessment	1	0.5	12	0	8	1	0	0	23
Assumption, Constraint, and Issue Documentation	1	0.5	12	8	8	1	2	2	35
Support Service Delivery Approach Development	1	0.5	0	2	8	1	0	0	35
Task Hours Subtotal	6	3	46	32	48	6	6	2	163
Task Labor Fee Subtotal	\$1,110.00	\$585.00	\$8,490.00	\$5,280.00	\$6,000.00	\$450.00	\$1,506.00	\$302.00	\$26,533.00
3 Task 3: A recommended phasing plan for implementation for each alternative									
Draft Phasing Plan Development	2	2	8	40	40	4	0	4	100
Stakeholder Workshop Facilitation	4	2	16	16	16	16	0	16	86
Final Phasing Plan Development	2	2	4	24	24	4	0	2	62
Task Hours Subtotal	8	6	28	80	80	24	0	22	248
Task Labor Fee Subtotal	\$1,480.00	\$1,170.00	\$5,180.00	\$13,200.00	\$10,000.00	\$1,800.00	\$0.00	\$5,522.00	\$38,352.00
4 Task 4: A recommended cost recovery approach for each alternative									
Draft Cost Recovery Model Development	2	2	10	0	40	4	32	6	130
Stakeholder Workshop Facilitation	4	2	16	0	16	16	16	6	76
Final Cost Recovery Model Development	2	2	20	0	24	4	24	0	86
Task Hours Subtotal	8	6	46	0	80	24	72	6	270
Task Labor Fee Subtotal	\$1,480.00	\$1,170.00	\$8,490.00	\$0.00	\$10,000.00	\$1,800.00	\$18,072.00	\$60.00	\$47,322.00
5 Task 5: Meeting minutes/Status Reports									
Status Meetings	108	0	0	0	0	0	0	0	108
Status Reports	18	0	0	0	0	36	0	0	54
Task Hours Subtotal	126	0	0	0	0	36	0	0	162
Task Labor Fee Subtotal	\$23,310.00	\$0.00	\$0.00	\$0.00	\$0.00	\$2,700.00	\$0.00	\$0.00	\$26,010.00
6 Task 6: Draft and Final Reports of the Study to include solution alternatives, conceptual design, phasing plans									
Draft Report Development	2	8	24	24	80	4	2	2	140
Stakeholder Presentation and Workshop	4	8	12	8	16	16	2	2	68
Final Report Development	2	8	8	8	40	4	2	2	72
Task Hours Subtotal	8	24	44	40	136	24	6	6	288
Task Labor Fee Subtotal	\$1,480.00	\$4,680.00	\$8,142.00	\$6,600.00	\$17,000.00	\$1,800.00	\$1,506.00	\$1,506.00	\$42,712.00
7 Task 7: Policy Changes									
Policy Development	4	4	40	32	0	8	48	12	148
Procedure/Standards Development	4	4	40	40	0	8	26	6	128
Task Hours Subtotal	8	8	80	72	0	16	74	18	276
Task Labor Fee Subtotal	\$1,480.00	\$1,560.00	\$14,800.00	\$11,880.00	\$0.00	\$1,200.00	\$18,574.00	\$4,518.00	\$54,012.00
8 Task 8: Opinion of Probable Cost for each solution alternative									
Opinion of Probable Cost Development	2	2	4	8	4	4	0	8	32
Estimate of Construction Time Development	2	2	4	8	4	4	0	8	32
Task Hours Subtotal	4	4	8	16	8	8	0	16	64
Task Labor Fee Subtotal	\$740.00	\$780.00	\$1,480.00	\$2,640.00	\$1,000.00	\$600.00	\$0.00	\$4,016.00	\$11,256.00
Total Hours by Person	224	85	570	570	794	246	192	150	2,831
Labor Fee by Person	\$41,440.00	\$16,365.00	\$105,300.00	\$94,050.00	\$99,250.00	\$18,450.00	\$48,192.00	\$37,650.00	
Total Labor Fee									\$461,057.00

Reimbursable Expenses Estimate¹⁴¹

TASK			
Expense Description	Unit Cost	Units	Extended Cost
1 Task 1: Assessment of common use at SAT to include concept, justification, scope determination, and conceptual design			
Airfare	\$400.00	16	\$6,400.00
Lodging	\$125.00	20	\$2,500.00
Rental Car	\$0.00	0	\$0.00
Meals	\$50.00	20	\$1,000.00
Miscellaneous (Reproduction, Telephone, Courier, etc.)	\$0.00	0	\$0.00
Task 1 Total			\$9,900.00
2 Task 2: Alternative solutions to be evaluated and documented, if multiple solutions are recommended to be considered			
Airfare	\$400.00	4	\$1,600.00
Lodging	\$125.00	4	\$500.00
Rental Car	\$0.00	0	\$0.00
Meals	\$50.00	4	\$200.00
Miscellaneous (Reproduction, Telephone, Courier, etc.)	\$0.00	0	\$0.00
Task 2 Total			\$2,300.00
3 Task 3: A recommended phasing plan for implementation for each alternative			
Airfare	\$400.00	3	\$1,200.00
Lodging	\$125.00	3	\$375.00
Rental Car	\$0.00	0	\$0.00
Meals	\$50.00	3	\$150.00
Miscellaneous (Reproduction, Telephone, Courier, etc.)	\$0.00	0	\$0.00
Task 3 Total			\$1,725.00
4 Task 4: A recommended cost recovery approach for each alternative			
Airfare	\$400.00	3	\$1,200.00
Lodging	\$125.00	3	\$375.00
Rental Car	\$0.00	0	\$0.00
Meals	\$50.00	3	\$150.00
Miscellaneous (Reproduction, Telephone, Courier, etc.)	\$0.00	0	\$0.00
Task 4 Total			\$1,725.00
5 Task 5: Meeting minutes/Status Reports			
Airfare	\$400.00	18	\$7,200.00
Lodging	\$125.00	0	\$0.00
Rental Car	\$0.00	0	\$0.00
Meals	\$50.00	18	\$900.00
Miscellaneous (Reproduction, Telephone, Courier, etc.)	\$0.00	0	\$0.00
Task 5 Total			\$8,100.00
6 Task 6: Draft and Final Reports of the Study to include solution alternatives, conceptual design, phasing plans			
Airfare	\$400.00	4	\$1,600.00
Lodging	\$125.00	4	\$500.00
Rental Car	\$0.00	0	\$0.00
Meals	\$50.00	4	\$200.00
Miscellaneous (Reproduction, Telephone, Courier, etc.)	\$0.00	0	\$0.00
Task 6 Total			\$2,300.00
7 Task 7: Policy Changes			
Airfare	\$400.00	0	\$0.00
Lodging	\$125.00	0	\$0.00
Rental Car	\$0.00	0	\$0.00
Meals	\$50.00	0	\$0.00
Miscellaneous (Reproduction, Telephone, Courier, etc.)	\$0.00	0	\$0.00
Task 7 Total			\$0.00
8 Task 8: Opinion of Probable Cost for each solution alternative			
Airfare	\$400.00	0	\$0.00
Lodging	\$125.00	0	\$0.00
Rental Car	\$0.00	0	\$0.00
Meals	\$50.00	0	\$0.00
Miscellaneous (Reproduction, Telephone, Courier, etc.)	\$0.00	0	\$0.00
Task 8 Total			\$0.00
Total Expenses			\$26,050.00

Summary

TASK		Total
Expense Description		
1	Task 1: Assessment of common use at SAT to include concept, justification, scope determination, and conceptual design	
	Labor Fee Total	\$214,860.00
	Reimbursable Expenses Total	\$9,900.00
	Task 1 total	\$224,760.00
2	Task 2: Alternative solutions to be evaluated and documented, if multiple solutions are recommended to be considered	
	Labor Fee Total	\$26,533.00
	Reimbursable Expenses Total	\$2,300.00
	Task 2 Total	\$28,833.00
3	Task 3: A recommended phasing plan for implementation for each alternative	
	Labor Fee Total	\$38,352.00
	Reimbursable Expenses Total	\$1,725.00
	Task 3 Total	\$40,077.00
4	Task 4: A recommended cost recovery approach for each alternative	
	Labor Fee Total	\$47,322.00
	Reimbursable Expenses Total	\$1,725.00
	Task 4 Total	\$49,047.00
5	Task 5: Meeting minutes/Status Reports	
	Labor Fee Total	\$26,010.00
	Reimbursable Expenses Total	\$8,100.00
	Task 5 Total	\$34,110.00
6	Task 6: Draft and Final Reports of the Study to include solution alternatives, conceptual design, phasing plans	
	Labor Fee Total	\$42,712.00
	Reimbursable Expenses Total	\$2,300.00
	Task 6 Total	\$45,012.00
7	Task 7: Policy Changes	
	Labor Fee Total	\$54,012.00
	Reimbursable Expenses Total	\$0.00
	Task 7 Total	\$54,012.00
8	Task 8: Opinion of Probable Cost for each solution alternative	
	Labor Fee Total	\$11,256.00
	Reimbursable Expenses Total	\$0.00
	Task 8 Total	\$11,256.00
Total		\$487,107.00

**Consultant
And
Contractor
Reimbursable Expense Policy**



City of San Antonio

As of 02/23/12

Reimbursable Expense Policy

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Consultant & Contractor Reimbursable Expense Policy

1. GENERAL

1.1 Introduction

This Consultant & Contractor Reimbursable Expense Policy (the “Policy”) contains the guidelines for reimbursement of reasonable expenses incurred by Contractors and contractors (both of which shall hereinafter be referred to as “Contractor”) in work performed pursuant to an agreement with the City of San Antonio (hereinafter the “City”).

1.2 Scope

The policy and procedures contained herein apply to all Contractors in work performed in furtherance to an agreement with the City.

This policy also pertains to all reimbursable expenses by sub-consultants or subcontractors. The Contractor shall be responsible for ensuring that all subcontractor or sub-consultants adhere to this Policy.

The Contractor is responsible for becoming familiar with and adhering to the Policy as applicable for each reimbursable expense submitted.

1.3 Policy

Official reimbursable expenses shall be properly authorized, processed, conducted, reported, and reimbursed in accordance with this Policy. Contractor is expected to exercise good judgment in the type and amount of expense incurred.

For travel expenses, Contractor is expected to plan in advance of the departure date to obtain lowest cost fares, rates and accommodations. In addition, Contractor is encouraged to use all practical means, including internet discounters, to obtain the lowest cost fares, rates, and accommodations.

1.4 Definitions

The following definitions apply to this Policy:

Actual and Reasonable Expenses – The specific, itemized expenses incurred, based on original receipts up to the amount judged by the Aviation Director as justifiable under the circumstances.

Official Travel Time – For the purposes of computing per diem allowances, official travel starts at the day and time the Contractor employee leaves their home, office, or other authorized point and ends on the day and time the Contractor employee returns home, to the office, or other authorized point. This definition is for computing per diem allowances only and may not be used for billing chargeable Contractor employee hours.

Travel Expenses – Includes meals, lodging, transportation and incidental expenses incurred for assignments within 30 consecutive calendar days at the same project site. The Contractor employee's return home for the weekends does not break the continuity of the assignment.

Extended Travel Expenses - Includes meals, lodging, transportation and incidental expenses incurred for assignments 30 or more consecutive calendar days at the same project site. The Contractor employee's return home for the weekends does not break the continuity of the assignment.

Reimbursable expenses – those expenses incurred in the furtherance of a project or assignment pursuant to an executed contract or agreement with the City.

Common Carrier Terminal – a terminal facility for the general public, such as an airport, train station, subway station or bus station.

1.5 Reimbursements

Expenses incurred by the Contractor while engaged in activities outside the scope of the Contractor Agreement or in violation of this Policy will be denied. This includes, but is not limited to, expenses incurred:

- Prior to the execution of the Agreement;
- After the expiration of the Agreement;
- At a location not included authorized by the Agreement;
- At a cost in excess of those costs allowed within the Agreement and/or within this Policy.
- In connection with work performed for customers of Contractor other than the City.

Only those expenses which are ordinary and necessary, and within the contracted for budget, to accomplish the contracted work are eligible for reimbursement.

Entertainment expenses, including alcohol, are not reimbursable.

1.6 Interrupted Itinerary

If official business travel is interrupted for personal convenience, any resulting expense shall not be the responsibility of the City.

2. Transportation Expenses

2.1 Guideline

Contractor must utilize the most economical mode of transportation and the most direct route consistent with the business purpose of the trip.

2.2 Air Travel

Lowest Available Airfare

Airfare reimbursement shall not exceed the lowest practical, available cost of competing airfare. Contractor shall, whenever practicable, make reservations two or more weeks in advance of travel. When all considerations are equal (e.g. travel time dates, times, destination, and work impacted by travel), Contractor must choose the lowest fare available at that time, regardless of personal preferences for air carrier.

Use of Business or First Class

No reimbursement will be made for Business or First Class travel without advance written approval from the Aviation Director (or designee). (Note: Business or First Class accommodations obtained through use of frequent flyer programs or at Contractor's expense will not require advance approval. However, Contractor must be able to provide the lowest available price of coach fair in order to be reimbursed for that portion of the expense.)

Extended Travel to Save Costs

The additional expenses associated with travel that includes an extended stay (e.g. Saturday night stay) may be reimbursed when the overall savings is at least \$150 compared to the cost if the Contractor had not extended the trip.

In determining if an extended stay will result in any cost savings, Contractor must consider the additional expenses associated with an extended stay. Such expenses shall include, but are not limited to, the additional cost of lodging, rental car, meals and parking.

2.3 Travel by Private Automobile

Reimbursement for Travel by Private Automobile

Travel by private automobile will only be reimbursed if such travel is for a valid business purpose. When a private automobile is used, actual mileage will be reimbursed at the most current rate allowable by the Internal Revenue Service. The number of miles driven must be documented by the Contractor. No additional reimbursement is made for expenses related to the use of the automobile. Routine repairs, cleaning, detailing, tires, gasoline, or other automobile expense items will not be reimbursed for privately owned automobiles.

When two or more persons share a privately owned automobile, only the driver may claim the reimbursement for mileage. Two or more persons traveling to the same destination, for the same purpose, and same or approximately the same time span on the same day or days shall be expected to share a privately owned automobile whenever possible.

Charges for parking and toll roads are allowed; however receipts must be provided.

Reimbursement for Travel by Private Automobile in Lieu of Air Travel

When a private automobile is used instead of available air travel for the personal convenience of the Contractor, reimbursement of transportation costs by private automobile shall not exceed the documented amount of airfare Contractor would have paid had the Contractor traveled by air.

Reimbursement for Travel To or From a Common Carrier Terminal

When a Contractor drives a privately owned automobile to or from a common carrier terminal, the mileage and tolls for one round trip, plus parking for the duration of the trip may be claimed for reimbursement. Documented miles driven and receipts must be provided. Contractor is expected to use the lowest, reasonable cost parking option available.

2.4 Travel by Private Aircraft

When a private aircraft is used instead of available commercial air travel for the personal convenience of the Contractor, the reimbursement of transportation costs by private aircraft shall be reimbursed at a rate of 99.5 cents per mile up to the amount that would have been incurred by all Contractor employee travelers using common carrier transportation air fares. Documented aircraft landing and tie-down fees paid, if any, will be reimbursed separately, however, receipts must be provided.

Example:

Two Contractor Employee travelers in the same privately rented aircraft, traveling 500 miles to San Antonio. The common carrier transportation air fares round trip would have been \$250 per person. Total mileage of private aircraft would be 1,000 miles (500 miles each way) times 99.5 cents per mile for a total expense of \$995 for the private aircraft. The total reimbursable cost for the Contractor would be limited to \$500 (2 contractor employees times \$250 each), plus any documented aircraft landing and tie-down fees paid.

2.5 Rental Cars

Rental cars may be used for transportation to or from a common carrier terminal. Rental cars may also be used upon arrival at the official business destination when the use of public transportation or other transportation such as taxis is not practical when considering the cost, number of miles to be traveled and other factors. Only commercial agencies may be used. Contractors are strongly encouraged to request the lowest available rate when making rental car reservations.

Reimbursement

Reimbursement is limited to standard size sedan or vehicle commensurate with the requirements of the trip. The cost of the rental car and gasoline will be reimbursed. Documented miles driven and receipts must be provided. There is no reimbursement for mileage for a rental car.

The car must be turned in promptly. Daily charges, outside Official Travel Time, will not be reimbursed.

When a rental car is used on a non-exclusive basis for the City, reimbursement of the rental car and gasoline cost must be pro-rata based on mileage on City projects versus the total mileage.

Insurance

The Contractor assumes all risks and expenses associated with obtaining insurance deemed necessary when using a rental car. Car rental insurance, including collision damage waivers, is not reimbursable.

2.6 Ground Transportation

The following guidelines apply to ground transportation to or from a common carrier terminal at the business destination.

Taxis

The cost of the taxi ride plus a reasonable gratuity will be reimbursed. A reasonable gratuity may not exceed 10% of the total fare. Receipts must be provided.

Airport Shuttle Service

The cost of the airport shuttle ride plus gratuity will be reimbursed. Receipts must be provided.

Local Buses and Subways

Local bus and subway fares are reimbursable; however, receipts are not required.

3. Living Expenses

3.1 Lodging

Lodging expenses for travel within the Continental United States (CONUS) are reimbursed at the lesser of actual cost or the maximum rate established in the U. S. General Services Administration (GSA) Federal Travel Regulation Domestic Per Diem Rates. Lodging taxes, although not included in the GSA per diem rate for lodging, are reimbursable. Contractors are strongly encouraged to request the lowest available rate when making the lodging reservations.

Hotel bills must show the hotel name and locations, dates room was occupied and the rate per day. Other items appearing on the hotel bill should be identified as to the business reason for the charges.

Contractor will not be reimbursed for the following expenses appearing on the hotel bill:

- Alcohol (alone or part of meal)
- Entertainment
- Personal services
- Laundry/Dry cleaning if travel is less than five days

When accommodations are shared with other than an official Contractor employee, reimbursement is limited to the cost that would have been incurred had the Contractor been traveling alone.

3.2 Non-Commercial Lodging

Contractor lodging in non-commercial facilities such as house trailers or field camping are reimbursed actual expenses up to the maximum applicable GSA lodging rate. No reimbursement is provided for housing as a guest in a private home.

3.3 Meals Expense

Meals expenses for travel are reimbursed at actual cost, up to the maximum rate established in the U. S. General Services Administration (GSA) Federal Travel Regulation Domestic or International Per Diem Rates.

Meal expenses for the first and last day of travel are reimbursed at the lower of actual costs or the pro-rated GSA per diem rate listed below:

For travel of more than 12 hours but less than 24 hours; meals are reimbursed at the pro-rated GSA per diem rates defined above.

Daily expenses incurred within the vicinity of the Contractor employee's primary work site shall not be reimbursed.

3.4 Incidental Expenses

Payments for tolls, parking charges, cab fares can be reimbursed with proper documentation. Reasonable laundry and dry cleaning expenses will be allowed if travel is over a period of 5 consecutive days. Additionally, reasonable gratuities may be reimbursed if itemized.

Expenses for entertainment and personal convenience items such as alcohol, in-room movies, reading materials and clothing are not reimbursable.

3.5 Daily Allowance and Lodging Allowance for Extended Travel

Travel during which a Contractor remaining at one work location for 30 days or more in any calendar year months shall be considered an extended travel assignment. The 30 days begins on the first day at the work location. The Contractor’s return home for weekends does not break the continuity of an extended travel assignment.

The maximum reimbursable rate for extended travel assignments will be the lesser of actual costs of lodging (housekeeping, utilities and furniture rental), meals, and incidentals (as previously outlined above) or 60% of the maximum rate established in the U. S. General Services Administration (GSA) Federal Travel Regulation Domestic Per Diem Rates and the U.S. Department of State Foreign Per Diem Rates in U.S. Dollars.

All extended travel must be approved in advance by the Aviation Director or designee prior to Contractor committing to any extended lodging arrangement.

4. Relocation Assistance

4.1 Requirements

Relocation assistance is generally not provided to Contractors. However, in rare Aviation Department agreements, relocation of key personnel may be allowed for long term capital projects. The expenses related to the Contractor employee relocation must be budgeted in advance at the time the agreement is signed. Additionally, all requests must be approved by the Aviation Director in advance of offering any relocation assistance to a Contractor employee. The request must include a justification why this position could not be filled by hiring an employee locally and why the assistance is needed. Evidence will be required demonstrating the efforts made to hire the employee locally. Any relocation assistance will be limited based on the type of employee as explained below.

4.2 Limitations

Relocation assistance will only be considered when a Contractor employee is required to change his/her place of residence more than 50 miles because of work location and the employee’s duties are deemed in the best interest of the Aviation Department agreement requirements. Once the relocation assistance is approved, the employee shall receive reimbursement for the lesser of the actual documented necessary and reasonable relocation expenses or the maximum allowable assistance based on type of employee as defined below:

4.3 Allowable Expenses In General

Relocation assistance will only be paid for reasonable expenses of moving household goods and personal effects (including storage expenses), and travel expenses to a new residence. The cost of traveling will only include the shortest and direct route available by conventional transportation. Any expenses incurred for additional overnight stays or side trips for sightseeing purposes will not be reimbursed.

4.4 Travel Expenses by Car

Use of personal vehicle to relocate the household goods and personal effects will be reimbursed at the lesser of:

- Actual expenses for gas and oil for the personal vehicle, if accurate records are maintained for these expenses, or
- The standard mileage reimbursement rate for moving expenses, as the Internal Revenue Service regulations.

In either method, parking fees and tolls paid as a part of the relocation will be reimbursed. Reimbursement will not be allowed for general repairs, general maintenance, insurance, or depreciation on the vehicle.

4.5 Household Goods and Personal Effect Expenses

Relocation assistance will be allowed for the cost of packing, crating, and transporting household goods and personal effects. Reimbursement will also be allowed for costs of connecting or disconnecting utilities required because of moving the household goods, appliances, or personal effects.

4.6 Storage Expenses

Relocation assistance will be allowed for reasonable costs of storing and insuring household goods and personal effects within any period of 30 consecutive days after the day the household goods and personal effects are moved from the former home and before their delivery to the new home.

4.7 Travel Expenses

Relocation assistance will be allowed for reasonable costs of transportation and lodging for the Contractor employee and members of their household while traveling from their former home to their new home. This will include reasonable lodging expenses that do not exceed one day in the area of the former home.

4.8 Non-reimbursable Relocation Expenses

Relocation assistance will not extend to the following types of expenses:

- Any part of the purchase price of the new home.
- Expenses of buying or selling a home (including closing costs, mortgage fees, and points).
- Expenses of entering into or breaking a lease.
- Home improvements to help sell the former residence.
- Loss on the sale of the former residence.
- Mortgage penalties.
- Real estate taxes.

- Refitting of carpet and/or draperies.
- Return trips to former residence.
- Security deposits of any kind.
- Storage charges except as defined above.
- Registration fees for automobile license plates, tags, etc.
- Fees associated with acquiring a Texas driver's license.

4.9 Relocation Assistance Recovery

If the City of San Antonio has paid for relocation assistance to a Contractor's employee and the employee leaves the Contractor's employment before six (6) months of relocation, the City will be entitled to recovery the full amount of the relocation assistance paid from Contractor.

5. Miscellaneous Expenses

5.1 General

Miscellaneous expenses that are ordinary and necessary to accomplish the official business purpose of the trip are reimbursable. Receipts are required for all miscellaneous expenses. The most common of these expenses are as follows:

- Use of computers, printers, faxing machines, and scanners.
- Postage and delivery.
- Office supplies specific to the project.

Expenses that will not be reimbursed will be items for personal use or items that do not have a direct business reason or benefit to the project. Examples of these expenses are:

- Business gifts.
- Snacks or other entertainment items for staff meetings and/or meetings with sub-Contractors.
- Mileage expense for purchase of items where the direct project related item purchased was not the sole reason for the trip.
- Carrying cases for cell phones or computers.
- Items that could be used on more than one project.

5.2 Telephone Calls

Telephone charges should be made per a calling plan with reasonable calling rates. If City, in its sole determination, finds that a calling plan is unreasonable, City may reimburse Contractor at a rate that City determines to be reasonable. Claims for phone call require a statement of the date, person called, phone number, and business reason for the call.

Personal phone calls are not reimbursable.

5.3 Local Business Meetings

Costs associated with local business meetings must be reasonable and have a direct business reason for the City of San Antonio. Local business meeting exceeding \$150 must be approved in advance of the scheduled meeting. As stated in previous sections, entertainment is not reimbursable. If alcohol is served at the business meeting this will deem the event as a social event and the entire event will not be reimbursable.

Meals served at an approved business meeting event will be reimbursed at the lesser of the actual cost or the daily per diem rate as specified by GSA for that particular meal. The GSA has established per diem meal rates by breakfast, lunch and dinner. Facility charges associated with this event must be reasonable and approved in advance.

6. Travel Expense Settlement

6.1 Reimbursement

A travel expense statement must be prepared and submitted with the appropriate supporting documents. At a minimum, the expense statement should be in a legible format consistent with business standards and must contain the following elements:

- Name of Contractor being reimbursed.
- Name of Contractor employee that incurred the expenses.
- Dates covered in the expense report.
- Business reason for incurring expenses on behalf of City.
- Legible format and consistent with business standards.

All required receipts must be legible and submitted with the expense statement. If required receipts cannot be obtained or have been lost a statement providing the reason for the unavailability or loss should be noted. In the absence of a satisfactory explanation, the amount involved will not be reimbursed.

Because lodging receipts may include non-reimbursable charges, lodging will not be reimbursed without a copy of the receipt or facsimile document containing itemized charges for the room, e.g., taxes, telephone, etc. from the hotel.

Expenses should be itemized chronologically according to the nature and type of travel expense (i.e. airfare, hotel, meals, etc.). The completed and supported travel expense statement should be submitted in the first billing cycle following the incurrence of the expense.

6.2 Right to Audit

The City reserves the right to audit actual expenses. Expenses will be reimbursed in accordance with the procedures set out herein at actual cost within the limits and requirements established by this policy or, if applicable, the Agreement.